









Is this what we think about the future?

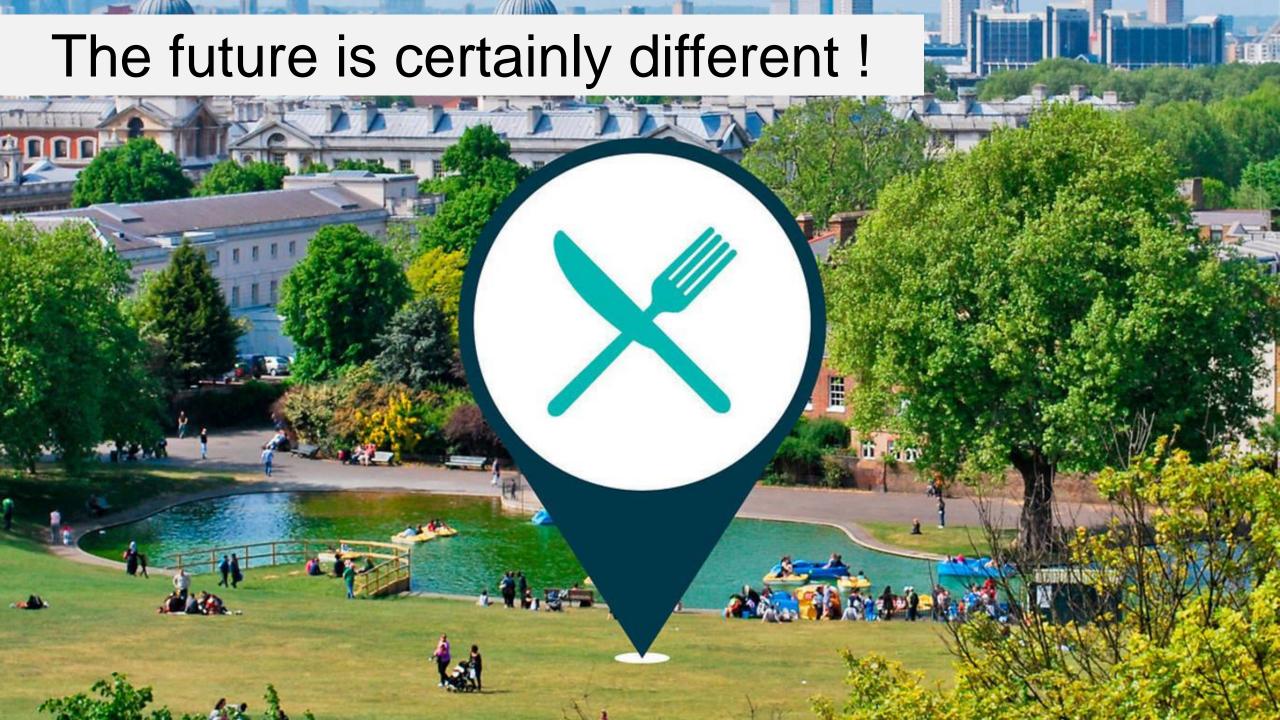














The Changing Consumer

Experience-led:
Delivering true
value from the
experience

Ethical,
Sustainable &
Local:
Purpose is more
important than
ever, not just
lip-service

New Consumer Demands

Whether:

Operators need to be:

Technologyenabled: Adding value to the experience; with help to adapt and adopt

Multi-generational:

Boomerang kids,
cautious elders; a
more caring society

Multi-functional:

Meeting needs,

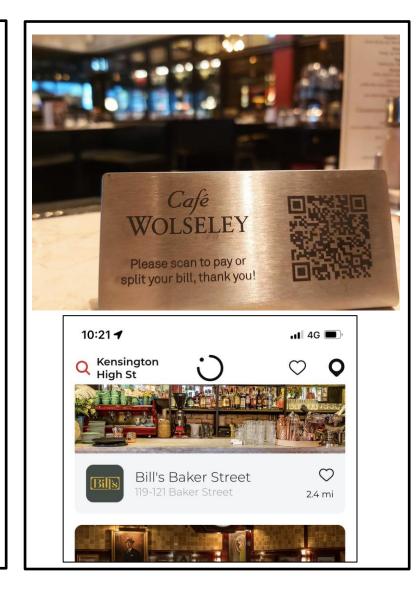
wherever,
whenever, whatever

Multi-occasional:
Changing patterns
of consumption.
Work & leisure
interact

Major changes from pandemic impacts









The Next Era – Polarisation of Restaurants Higher **Destination Dining** Spend Sophisti-casion **Premium Casual** Foodie Heaven Tech-led Expert Neighbourhood Leisure-tainment Chef-led automation Service **Casual Classics** Social Refuelling Lower Spend

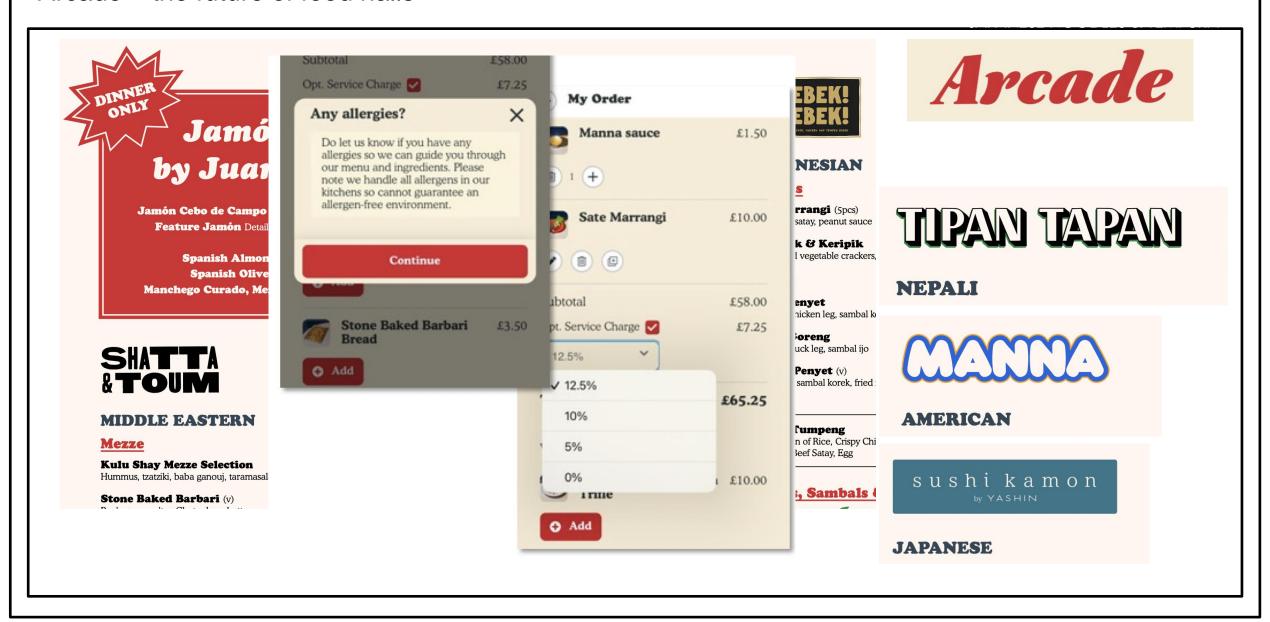
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The Experiential Scale Higher Lower Neighbourhood Spend Spend Leisure-tainment Chef-led **Casual Classics** Sophisti-casion **Fast Food Premium Casual** Foodie Heaven **Destination Dining** Social Experiential Refuelling

Social Refuelling – Arcade Food Hall



Arcade – the future of food halls



Social Refuelling – Marugame Udon



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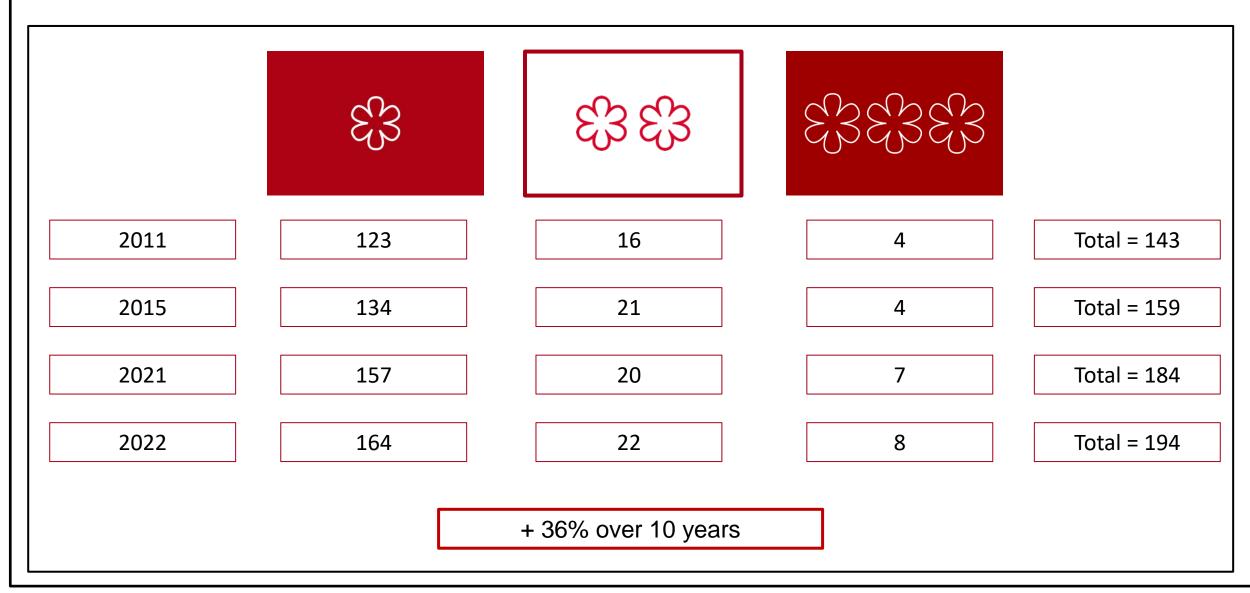
Social Refuelling with the revival of the Food Court



Technology being applied......perhaps badly?



Destination Dining – Michelin-starred Restaurants in the UK



The Next Era - Premiumised, Experiential Dining

SIX & NICO CAROUS FI



"If any London restaurant might be able to answer the restless and demanding contemporary appetite, it's Carousel!" VANITY FAIR





Restaurant Sat Bains -

- Reducing hours to five services over a four-day week
- There is only one menu
- Number of tables reduced from 15 to 11
- Increased prices

So what's happening in the middle?

Casual Classics

Lower Spend

Fast Food

Leisure-tainment

Premium Casual

Neighbourhood Chef-led

Foodie Heaven

Higher Spend

Sophisti-casion

Destination Dining

Social

Refuelling



Experiential

So what's happening in the middle?



Ask Italian launches community concept restaurant in Horsham

20th July

WELCOME TO

FIREBIRD BREWING CO

AWARD WINNING SUSSEX CRAFT BREWER







Moving up the experiential scale

Lower Spend

Fast Food

Casual Classics

Leisure-tainment

Premium Casual

Neighbourhood Chef-led

Foodie Heaven

Higher Spend

Sophisti-casion

Destination Dining

Social Refuelling



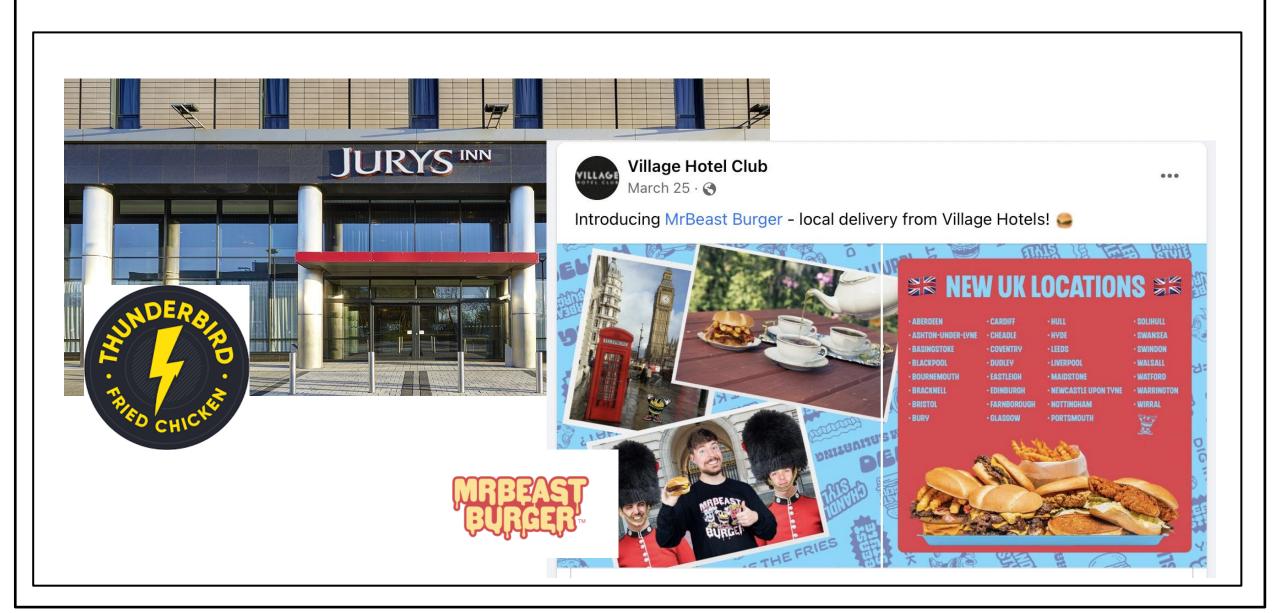
Experiential



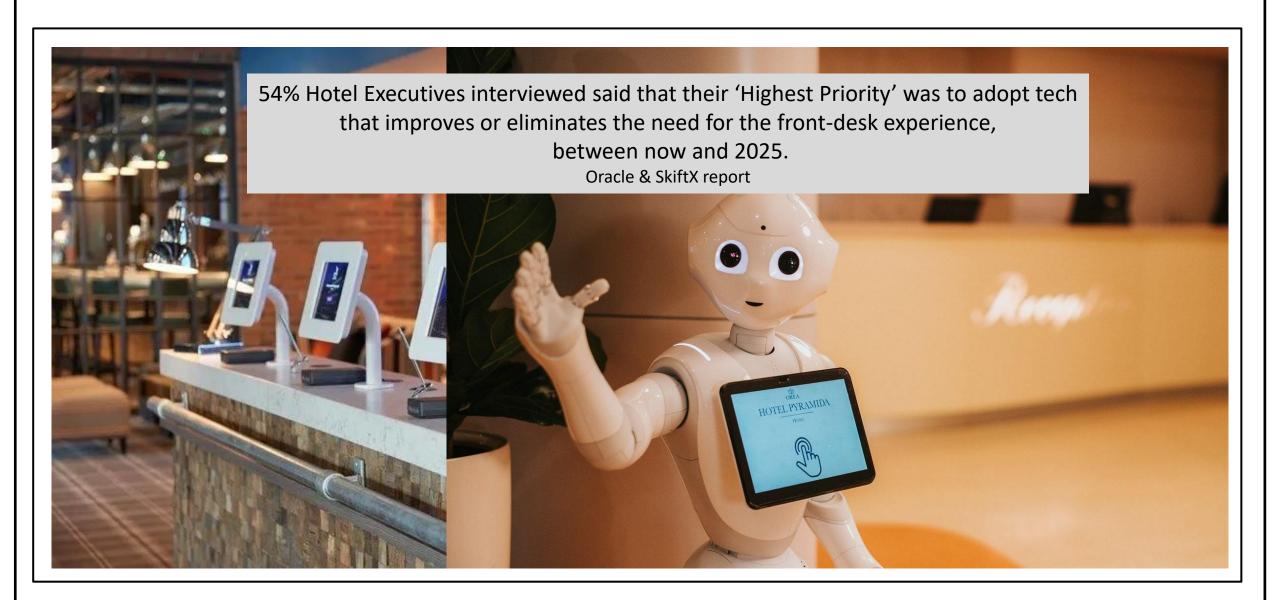
The Next Era for younger generations, influencer brands, available from virtual kitchens



Hotels tapping into the opportunity



So, what is the future of hotel tech



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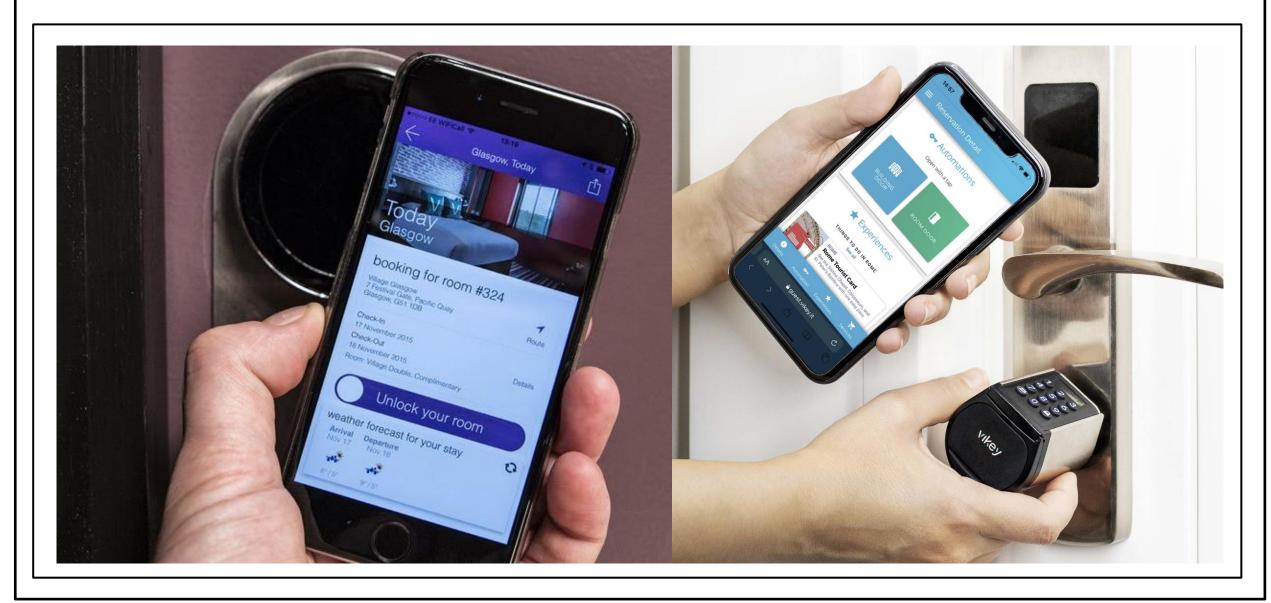
But can it replace all human interaction?



Guests' luggage can't be handled like an airplane.....



Room access

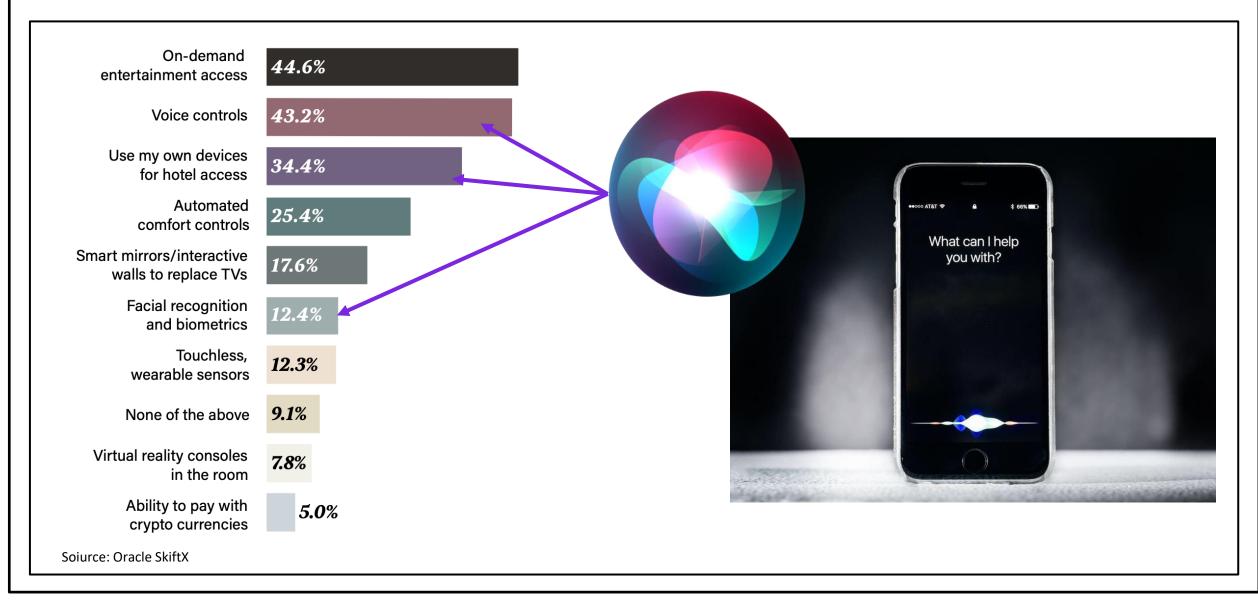


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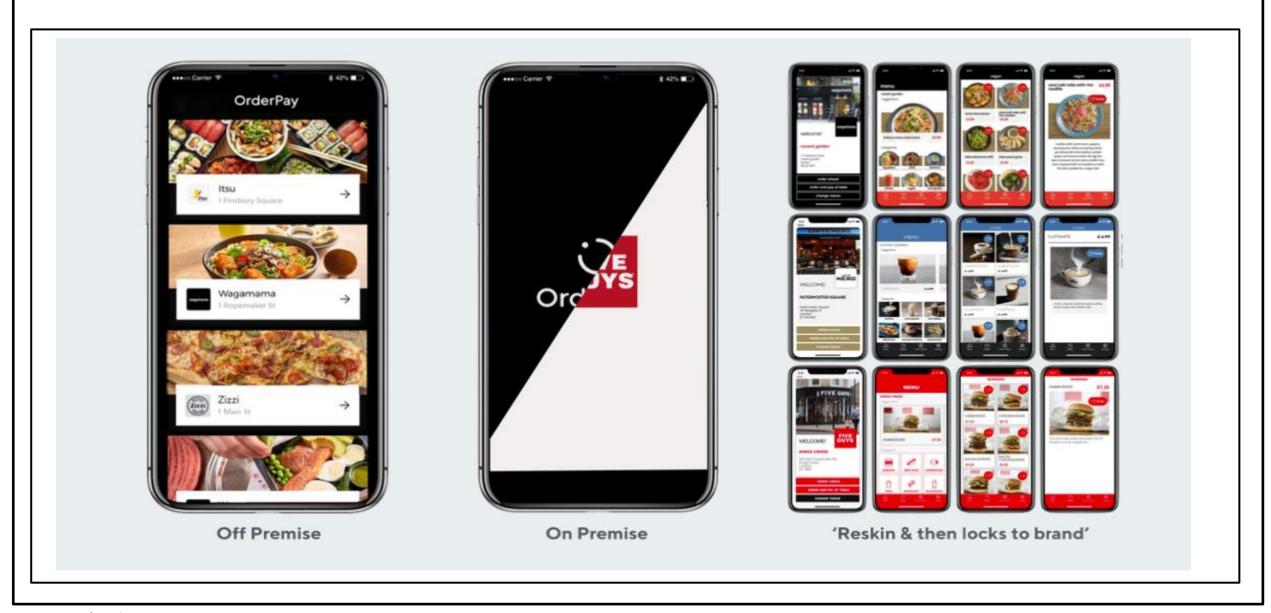
Perfect solutions for room service – almost!



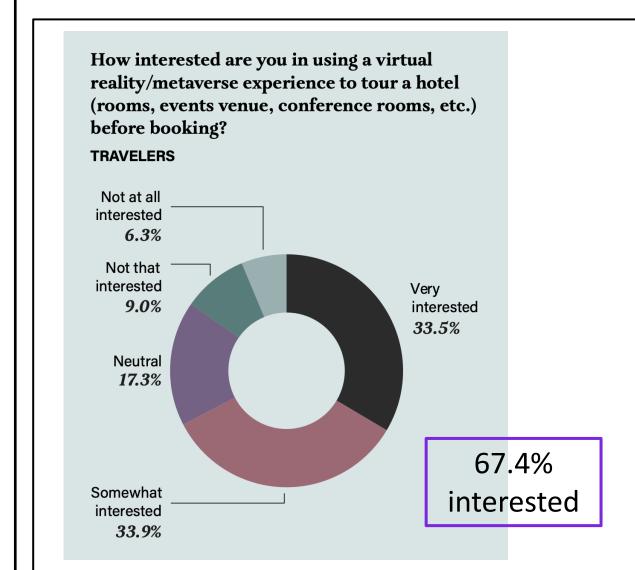
And what do consumers want?



Recognition through Beacon Tech



So, how do Hotels engage with the Metaverse







We could get carried away......



It continues to be different.....



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It continues to be different.....

SANDBOX





It continues to be different.....



